

# Contents

- 6 Preface**
  
- 9 Introduction**
  - Chapter 1
- 35 Privatizing Statoil**
  - Chapter 2
- 63 High hopes and limited results**
  - Chapter 3
- 99 From ambition to action**
  - Chapter 4
- 131 From Super NOC to supermajor**
  - Chapter 5
- 171 StatoilHydro**
  - Chapter 6
- 213 Meeting the growth challenge**
  - Chapter 7
- 257 Revitalizing the Norwegian Shelf**
  - Chapter 8
- 289 From volume to value**
  - Chapter 9
- 321 Statoil in the clean energy transition**
  - Chapter 10
- 363 National champion**
  
- 385 Appendix**
- 386 Bibliography**
- 395 Endnotes**
- 417 Index**